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## 1. MEMBERS OF THE BOARD 2008

### Board Members of The Thor Heyerdahl Institute, 2008:

**Knut Pihl,**  
Assistant Chief Officer, Vestfold County Council  
Chairman

**Hilde Borgir**  
Cand. polit., Management Development and Organisational  
Theory Deputy Chairperson

**Maja Bauge**  
Director of the Kon-Tiki Museum  
Board Member

**Thorbjørn Jagland**  
President of the Norwegian Parliament (Stortingspresident)  
Board Member

**Jahn Otto Johansen**  
Foreign affairs analyst, editor/author  
Board Member

**Erling Storm**  
Chairman of the Board, Storm-Elektro A/S  
Board Member

**Willy Østreng**  
Scientific Director, Centre for Advanced Studies, The  
Norwegian Academy of Science and Letters  
Board Member

### 1.1 Management of the Institute

**Beate Bjørge**  
Master of Management  
Managing Director

### 1.2 Auditor

**Knut S. Holtan**  
Authorised Public Accountant,  
KPMG AS

## 2. INSTITUTE RESULTS 2008

The Institute has worked consistently on several long-term strategies since 2002, and this has led to concrete results in 2008. It is therefore necessary to look further back than merely the previous year in relation to a number of these areas of activity.

**1. The establishment of a 4-year Thor Heyerdahl Professorship** in co-operation with the Norwegian University of Life Sciences (UMB). A co-operative agreement was signed between the two institutions in 2007. This professorship is unique in Europe and aims to nurture two subject areas: the development of methodology for interdisciplinary research, and topics within UMB's portfolio (environmental and development studies) for the

**2. A new Masters degree (MSc Cultural Heritage Studies) was set up in 2005 with a strong emphasis on interdisciplinary studies.** The MSc in Cultural Heritage Studies was established in co-operation with Glasgow Caledonian University, Scotland. Both Norwegian and foreign students have successfully completed the degree course during the three year project period. In 2008 the Institute applied to develop and extend the Masters degree to Vestfold University College in Larvik.

**3. For three consecutive years (2006, 2007 and 2008) the Institute has organised The Thor Heyerdahl International Day** in Oslo, with an international guest lecturer talking on a global theme. One of the aims of this event is to draw attention to the Institute as a national forum for social dialogue. The event has been well attended, and in 2008 the theme was indigenous populations, with international guest lecturer Dr. Mary May Simon.

**4. Local initiatives in Larvik.** On a local level in Larvik the Institute's local action plan, which was approved in 2005, has become the main substance of Larvik Municipality's Heyerdahl town project "How to bring Thor Heyerdahl back to Larvik?" The Institute is represented in the steering group of this project and several initiatives have been realised in 2008.

**5. Regional initiatives in co-operation with Glasgow Caledonian University and the county councils of Vestfold, Buskerud and Telemark.** The Institute was involved in a co-operative project with Glasgow Caledonian University (GCU) from 2004-2008. The aim of this project was to increase the number of international alliances in the counties of Buskerud, Telemark and Vestfold. Priority was given to initiatives relating to co-operation between the various higher education institutions, international seminars on cultural monuments and value creation, as well as the recruitment of Norwegian students to the MSc in Cultural Heritage Studies in Scotland.

On the basis of the results of this project, 2008 has seen the establishment of a co-operative agreement between Vestfold University College, Larvik Municipality, The Moffat Centre at GCU and the Institute in relation to the development of Hammerdalen as an industrial area and cultural monument. This value creation project is being carried out under the direction of the Norwegian Directorate for Cultural Heritage (Riksantikvaren). Plans have also been initialised to develop future co-operation among various Norwegian organisations based on expertise within culture-based tourism in Vestfold, international seminars on cultural monuments and value creation.

## 2.1 History and objectives of the organisation

### The Thor Heyerdahl Institute - 2002-2008

Vestfold County Council founded the Institute in 2000. Since then it has had two boards of directors (2000-2002) and (2002-2008), and has been through two periods characterised by different strategies and priorities. Since the second half of 2002 the Institute's strategic plans have been directed towards securing a solid financial basis for the future and producing concrete results. In 2008 the Institute was able to demonstrate a high level of goal achievement with regard to its long-term strategies. The Institute receives operating funds from Larvik Municipality and Vestfold County Council, and since 2006 it has also been granted direct funding through the Norwegian State budget.

The Institute aims to continue the work of the world citizen Thor Heyerdahl – as bridge builder, boundary breaker and challenger. Several of the Institute's initiatives include concrete measures that reflect the heritage of his work for the environment, nature conservation, understanding and dialogue among people from different cultures, information about global challenges and his will to provoke a debate

and break boundaries within scientific fields of knowledge.

In 2008 the Institute initiated a preparatory discussion to clarify what kind of organisation it is or should be. The Institute wants to be a forum whose activities are of a leading, co-ordinating and informative nature. It should aim to be a centre of knowledge, even though R&D is not a core activity in its own right. In terms of research, the point of departure for the Institute is knowledge, information and the procurement of research. Its operations should consist of activities and projects that take place either at the Institute itself or at other locations, while its prioritised tasks should be to develop ideas and take the lead in approaching relevant co-operative partners with project proposals. It should also be open to enquiries from external sources. Work on further defining the profile of the Institute will be continued in 2009.

The Thor Heyerdahl Institute aims **to inspire a variety of target groups to follow in the footsteps of Thor Heyerdahl. Children and young people are of high priority.** The daily work of the Institute is an example of how the heritage of the boy from Larvik and citizen of the world, **Thor Heyerdahl, lives on today and continues to evolve with The Thor Heyerdahl Institute.**

## 3. THE INSTITUTE'S CONSOLIDATION OF THOR HEYERDAHL'S HERITAGE

The strategic core of the Institute comprises a variety of different activities. The Institute is involved in local, regional, national and international projects on a daily basis.

### The core activities of the Institute:

1. The establishment of a 4-year Thor Heyerdahl Professorship in 2008 in co-operation with the Norwegian University of Life Sciences (UMB).

One of the main academic objectives of the Institute is to be a national/international contributor to the development of methodology for interdisciplinary research and to fulfil the strict scientific requirements within this context. It is hoped that this goal will be realised through the establishment of the Thor Heyerdahl Professorship.

2. For three consecutive years (2006, 2007 and 2008) the Institute has organised The Thor Heyerdahl International Day, with an international guest lecturer addressing a global theme.

Another area of activity for the Institute centres on its efforts to be a national arena for global social dialogue through the organisation of an annual conference, The Thor Heyerdahl International Day, on a relevant global theme. As part of this event, the Institute advertises a competition for sixth form colleges (*videregående skoler*) in Norway to contribute to the theme of the conference. The best contributions receive awards and are displayed at the conference.

3. A new Masters degree (MSc Cultural Heritage Studies) with a strong interdisciplinary focus was set up in 2005 in co-operation with Glasgow Caledonian University (GCU), Scotland. Efforts are now underway to organise a series of international seminars and a continuation of the Masters degree in Norway.

The third area of focus for the Institute is to engage in co-operative projects with Glasgow Caledonian University, Scotland. The two institutions have been involved in a variety

of national/international projects since 2002, including the setting up of a new international Masters degree, MSc Cultural Heritage Studies. They have also organised a series of seminars centred on specialist knowledge, cultural tourism, cultural monuments and value creation.

4. Local initiatives in Larvik and regional initiatives in Vestfold, Buskerud and Telemark.

On a local level the Institute has integrated its previously approved local action plan for Larvik into Larvik Municipality's project: "How to bring Thor Heyerdahl back to Larvik?" The Institute is represented in the steering group for the three-year project. On a regional level, the Institute co-operates with Glasgow Caledonian University and the county councils of Vestfold, Buskerud and Telemark in the organisation and implementation of international seminar series aimed at increasing expertise and building international alliances in relation to cultural monuments, cultural tourism and value creation. International co-operation with the various university colleges has also been prioritised.

5. The Institute aims to become a significant figure in the national arena.

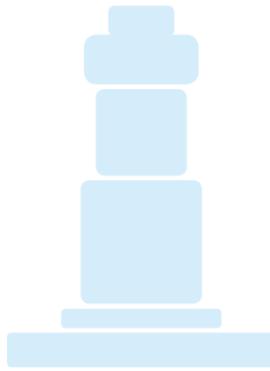
The aims and strategies of the Institute include the ambition to become an arena or forum that is able to initialise activities or projects to take place either under the direction of the Institute itself or under the direction of others. Priority will be given to the development of ideas and initiatives involving proposed projects with prospective co-operative partners. In the long term, it is hoped that the Institute will become well enough known to attract an increasing number of external enquiries.



Foto: Innovasjon Norge

## 4. PROJECT OVERVIEW

No.	Title	Time Frame	Theme
1	The Thor Heyerdahl International Day	Annual conference	The aim is to increase the visibility of the Institute as an international arena for social dialogue and the exchange of ideas on global themes and visions for the 21st century.
2	The Thor Heyerdahl Professorship	2008–2011 Co-operative agreement with the Norwegian University of Life Sciences (UMB) for a 4-year professorship	Two areas of focus: The development of methodology for interdisciplinary research and topics within the portfolio of UMB and Noragric (Department of International Environment and Development studies).
3	Interdisciplinary Masters Degree, MSc Cultural Heritage Studies	2004–2007 Three-year project with Glasgow Caledonian University	The Masters degree is based on studies in the areas of environmental conservation, archaeology, cultural heritage, sustainable development, and the relationship between R&D, the public and private sectors. It was established with the help of substantial funding from the EU.
4	Local action plan for Larvik	2008–2010	The Institute's 2005 local action plan to increase the visibility of Thor Heyerdahl in Larvik has been integrated into Larvik Municipality's own project: "How to bring Thor Heyerdahl back to Larvik?" The Institute is represented in the steering group for this project.
5	The Heyerdahl House		The Institute is currently located in Larvik Municipality's "Kommunehus" (municipal administrative centre). The aim is that it should move to premises of its own if and when staffing is increased.
6	"Development of Partnerships in an International Framework"	2004–2008 Regional project under the direction of Glasgow Caledonian University and The Thor Heyerdahl Institute	Efforts are being made to increase the number of international alliances in the counties of Buskerud, Telemark and Vestfold, in particular with regard to the regional university colleges, cultural tourism, cultural monuments and value creation.



## 5. PROJECT REPORTS, WHAT HAPPENED IN 2008?

### 5.1 The Thor Heyerdahl International Day 2008

#### Theme

The Thor Heyerdahl International Day er et årlig arrangement.

In 2008 the global theme for the day was indigenous peoples, in line with the Year of Cultural Diversity (Mangfoldåret) 2008. One of the main objectives for the day was to contribute to increased knowledge and respect for indigenous peoples and to stimulate increased participation and diversity in cultural expression. Dr. Mary Simon, president of the Canadian Inuit organisation "Inuit Tapiriit Kanatami", was the international guest speaker and gave a lecture entitled: "The Inuit of the circumpolar region in a challenging world – Inuit of Canada – Inuit in the international fora".

#### Activities

The day started with a reception at the Norwegian Parliament (Stortinget) for specially invited guests, hosted by Board Member and President of the Norwegian Parliament, Thorbjørn Jagland. Chairman of the Board Knut Pihl welcomed the approximately 100 guests to the event. Among those attending were representatives from foreign embassies with links to Thor Heyerdahl, Norwegian sixth form colleges (videregående skoler), relevant communities, including Sami, members of parliament and other individuals from the Institute's network.

As part of the main programme that took place in Gamle Losjen, Dr. Simon addressed her listeners by way of a lecture and film on indigenous peoples in the light of globalisation. Simon, president of the Canadian Inuit, talked about the consequences of globalisation for the indigenous people of Canada. In her lecture she placed great emphasis on describing the situation for children and young people and the relationship between the generations in a culture under pressure. At the same time, she outlined how globalisation offers new and better opportunities to make connections across national borders that can contribute to the development of language, culture, identity and a sense of community.

New to the programme in 2008 was an invitation to young

people aged 12-20 from all over Norway to take part in a competition – The Thor Heyerdahl Competition – linked to the theme of this year's event – indigenous peoples. The young people were challenged to create a visual presentation, in the form of a short film, photo montage, computer game, theatrical sketch, drawing, painting, illustration or other medium. The two best contributions among many entries were awarded a prize and were included in the programme for the day. The competition was held in co-operation with the Kon-Tiki Museum. After the event the Institute organised a gala dinner in honour of the international guest lecturer. The gala dinner in the evening rounded off a successful day and served as a gesture of gratitude to the guest speaker. Simon and her secretariat, the Heyerdahl family and the Institute were all represented at the dinner.

#### Summary

This is the third time the Institute has organised a successful Thor Heyerdahl International Day. As an event it was an improvement on last year, with the inclusion of the competition for children and young people as part of the main programme. The reception and gala dinner have an established format. There was a good level of participation in connection with the various programme items and the local press coverage was very good. However, the objective remains to improve national press coverage and achieve an even higher level of attendance.

### 5.2 The Thor Heyerdahl Professorship - appointment of a professor

#### Theme

In 2007/2008 an international evaluation committee considered candidates for this professorship, and Professor PhD Aril Vatn was appointed in autumn 2008. Vatn obtained a doctorate in agricultural economics from the Norwegian Agricultural University (NLH) in 1983. He has received international recognition for a number of publications, and was recently awarded the Thorstien Veblen prize by the Association for Evolutionary Economics (AFEE) and the European Association for Evolutionary Political Economy (EAEPE) for his book "Institutions and the Environment". He is leader of The Research Council of Norway's "Environment 2015" programme committee and of the European Society for

Ecological Economics (ESEE). Furthermore, he is co-ordinator for Noragric's Masters Programme in international environmental studies.

The establishment of the Thor Heyerdahl Professorship is a result of a 4-year co-operative agreement with the Norwegian University of Life Sciences (UMB). The financial obligations associated with the appointment are divided equally between the two institutions. The Institute is represented in the steering group by Professor and Institute Board Member Willy Østreng.

#### Activities

The newly appointed professor was introduced at an event organised by the Institute in Larvik in autumn 2008. His first lecture as Thor Heyerdahl Professor was entitled: "Sustainable development – an interdisciplinary journey". According to a memo written by Vatn, "the activities covered by the professorship will have a thematic and methodological focus. The main thematic input will be within environmental governance, with a strong emphasis on the relationship between the environment and development. In terms of methodology, the focus will be on adopting an interdisciplinary approach. The aim will be to continue to develop expertise on the interaction between social/political processes in naturally existing systems. Within this broad framework there will be a particular focus on how conditions can be created in order to change attitudes in a more environmentally friendly direction". The main area of input will be research and research supervision. Four core thematic areas – all within environmental governance – have been defined: climate politics, institutions and behaviour, health and development, and governance. All these areas of research are interdisciplinary. (Source: memo on plans for Thor Heyerdahl strategy at UMB, by Professor Arild Vatn)

#### Summary

The intention has always been for this professorship to contribute to the development of academic activities at the Institute. The Institute would also like to secure an extension of the professorship to become a permanent position in Norway. A number of areas of focus have been suggested for the 4-year professorship, and the Institute has great hopes for its activities, initiatives and concrete achievements in terms of fulfilling its objectives and increasing levels of visibility. The Institute will contribute actively to try to achieve these goals.

### 5.3 MSc Cultural Heritage Studies - a future in Norway?

#### Theme

A Masters degree in Cultural Heritage Studies with a strong emphasis on maintaining an interdisciplinary approach was established in 2005 in co-operation with Glasgow Caledonian University (GCU), Scotland. The status in 2008 is that both

Norwegian and foreign students have successfully completed the degree course. The co-operation offering the Masters degree has been in existence for three years, with the Institute awarding scholarships on behalf of the counties of Telemark and Vestfold in order to enable Norwegian Masters students from all over the country to participate in the programme.

The Masters degree focuses on the areas of environmental protection, archaeology, cultural heritage, leadership, sustainable development, and the relationship between R&D, the public and private sectors. It was established with the help of considerable funding from the EU and has been declared by GCU to be unique in Europe. A specially appointed team (Heritage Futures Team) has been responsible for the academic platform and has appointed the teaching staff to the course.

#### Activities

In 2008, work relating to the Masters degree has consisted of a dialogue with academic representatives regarding the practice and results at GCU, as well as the initiation of an idea to exploit the expertise acquired so far by offering a Masters degree in Norway. This concept is currently at a very early stage of development and is part of a larger project that aims to increase the range of educational opportunities at Vestfold University College in Larvik, as well as to follow up the The Directorate for Cultural Heritage's (Riksantikvaren) focus on "Cultural monuments and value creation in Norway" in Hammerdalen (2007-2010). The main aim of this project is to develop Hammerdalen's cultural heritage to create new value for the owners, local community, region and nation.

#### Summary

This interdisciplinary MSc in Cultural Heritage Studies has helped to promote international educational co-operation between Norway and Scotland. Feedback from the Norwegian students who have completed the Masters degree is positive. Several of these students are now in positions in Norway where the competence gained from this Masters degree is greatly valued.

The further development of expertise within the Masters degree, and the consolidation of its various parts, has recently been started in co-operation with Vestfold University College and Larvik Municipality. Other organisations in Norway have also shown interest in the GCU/Thor Heyerdahl Institute partnership in relation to cultural monuments and value creation.

The integration of expertise within the area of cultural monuments can be viewed in the light of the Norwegian national Cultural Monument Year 2009. The Government hopes that this year will help to stimulate involvement in and attention towards the diversity of cultural heritage. One of the approaches to the theme is to look at the migration of cultural monuments, where the focus is on how external impulses have left their mark on cultural monuments in Norway.

## 5.4 “How to bring Thor Heyerdahl back to Larvik?”

### Theme

Larvik Municipality has established a three-year project (2007-2009) to try to increase the visibility of Larvik as Thor Heyerdahl's birthplace. In 2005 the Institute prepared a local plan of action for Larvik, which is now integrated into Larvik Municipality's project: “How to bring Thor Heyerdahl back to Larvik?” The Institute is represented in the project's steering group, together with Vestfold County Council, Thor Heyerdahl Jr., Larvik Museum, Larvik Town Development (LINK), and the chairman of the municipality as project chairman.

### Activities

The Heyerdahl Town action plan consists of short-term and long-term measures. Several of the measures are being developed and implemented during the period 2008-2010. This year, one of the achievements of the project has been to consolidate a separate Heyerdahl section of Larvik Public Library and distribute Heyerdahl books to all the schools in Larvik in co-operation with the Institute. Plans have been started for the restoration of Thor Heyerdahl's childhood home, with an accompanying web site in both English and Norwegian. Additional initiatives include co-operation with Østlandsposten newspaper to publish a book about Thor Heyerdahl and his childhood years in Larvik, as well as the preparation of a preliminary plan for a Heyerdahl Centre in Larvik.

### Summary

The project has been able to demonstrate concrete results this year and is in a period of positive development. It is successfully increasing the visibility of Larvik as Thor Heyerdahl's birthplace. One of the project strategies is to build up an identity for Larvik as Heyerdahl's home town. This identity is centred on core characteristics such as innovation, a spirit of adventure and a general open attitude. The purchase of Thor Heyerdahl's childhood home marked a milestone in this strategic focus. It is positive for the Institute that several of the measures that were defined as part of the action plan for Larvik have been realised and are now being developed. There is a general new momentum in Larvik with major investments in a variety of areas.

## 5.5 The Thor Heyerdahl House

### Theme

The Institute is currently housed in premises made available by Larvik Municipality, and this has been a major supporting factor to the activities of the Institute. Until the Institute increases the number of permanent employees, it is an advantage to be in municipal premises with access to a reception, printing facilities, meeting rooms etc.

In the long term, however, the Institute would like to establish itself in its own premises in Larvik, which it would be happy to share with other international projects or organisations, such as the suggested Heyerdahl Centre in Larvik. Premises of its own would increase the visibility of the Institute and give it a more multi-faceted identity.

The Institute has previously aired the possibility of sharing premises with the administration of Geoparken. This idea is still a possibility, as is the expansion of Vestfold University College at Tollboden. The Institute has also previously considered the possibility of using the 18th century Patrician house, “Festiviteten”, in Larvik.

### Activities

There has been a low level of activity this year with regard to the Institute's plans to establish its own premises and a Thor Heyerdahl House in Larvik. The application for a State grant this year included a request for the funding of increased expertise and own premises for the Institute in the future.

With only one permanent employee at the Institute at the moment, it is a great advantage to be housed in municipal premises. Access to necessary service functions and a good working environment are essential for day-to-day activities. At the same time, the Institute is keeping a variety of opportunities open and is in dialogue with various organisations with regard to the future, among others Geoparken.

### Summary

If the Institute increases its staff in the future, it would make sense to evaluate establishing its own premises in Larvik. The Heyerdahl House would be able to provide a new arena in the expansion and development of Larvik. It would also help to increase Larvik's visibility as Thor Heyerdahl's home town. The Institute's need for larger premises in the long term also means that it will be able to offer members of Thor Heyerdahl's network short-term facilities and space in Larvik. It is essential for the working environment at the Institute and the development of its activities that future premises can be shared with a similar organisation or organisations.

## 5.6 Regional project in co-operation with Glasgow Caledonian University

### Theme

Work on a regional co-operative project was ongoing for the period 2004-2008, and several concrete achievements could be registered in the counties of Buskerud, Telemark and Vestfold.

#### The project has had the following objectives:

- To promote the building of international alliances in the BTV region
- To develop international educational co-operation across county boundaries
- To direct greater attention towards value creation and cultural monuments in the different counties

### Activities

Two international seminars were organised in 2008, which included analyses, suggested future objectives and measures for various cultural monuments in Vestfold, Telemark and Buskerud. The seminars were organised in Norway and Scotland/England. The aim of these seminars was to present examples of “best practice” from Great Britain, including network building across country boundaries. Vestfold University College, various municipalities in the three Norwegian counties and organisations, as well as representatives from the Norwegian Directorate for Cultural Heritage (Riksantikvaren) took part in this work. The feedback from participants was positive, whereby they all placed emphasis on the fact that this work has introduced a new type of international methodology and practice to Norway.

### Summary

Feedback from the various parties involved in the seminars last year and this year has been very positive. The tradition Great Britain has of partnerships between public and private bodies, as well as R&D, represents an alternative way of developing and marketing cultural monuments as destinations. The national cultural monument policy in Norway has been and still is in a process of change, where the future vision is “Cultural monuments and sources of culture to experience, develop and create value”. Within this vision, emphasis is placed on development co-operation (NOU:2002:1). Cultural monuments and value creation have also been put on the agenda through the Norwegian parliamentary white paper no. 16 (2004-2005), “Living with cultural monuments”, and 2009 is national Cultural Monument Year in Norway.

## 6. STRATEGY AND PRIORITIES

The Thor Heyerdahl Institute is developing well. Several long-term strategies have been followed actively since 2002, which has given concrete results. The Institute is now at a strategic crossroads, and a “lift” in the form of increased staffing/expertise is necessary in order for the organisation to develop its profile and achieve the overall objectives and strategies that have been set for the next 3-5 years.

It is the Institute’s aim to be a learning organisation where activities are developed and competence gained through results and experience. It tries to progress purposefully from vision to action, at the same time as being an active participant in society and a contributor on a local, regional, national and international level. Through its long-term perspective it has developed into an organisation that encourages the ability to think innovatively, while its collective value creation on the part of the administration and Board is to dare to think big. At the same time, it is willing to learn from negative experiences. The Institute can be seen to represent entrepreneurship in a variety of national contexts, for example through measures such as the Thor Heyerdahl Professorship and the annual national conference, The Thor Heyerdahl International Day.

The future objectives and strategies for the Institute are directed towards establishing the Institute as an arena or forum with a main focus on initiating activities or projects based either at the Institute itself or with other organisations. The prioritised tasks will be to develop ideas and take the initiative in proposing projects to possible co-operative partners. If the Institute becomes well enough known, it should also expect to become the recipient of external enquiries.

### Need for increased expertise at the Institute

From 2002 onwards the Institute has concentrated on maintaining a long-term perspective. This has produced concrete results. It has been a consolidating and positive process to work on achieving these results. At the same time, it is important to develop the Institute on a continuous basis in order to make its profile clear. For example, the Institute is still only in an initial phase of development with regard to the Thor Heyerdahl Professorship.

Based on its pre-defined starting conditions, the Institute has worked efficiently and tried to exploit all possible opportunities to achieve results within a limited time period. However, the current resource situation does not offer the possibility of further development in quantity or quality. In order to maintain the positive development of the Institute and its unique potential, a different type of organisation and staffing is needed in the future. The strategy will be to maintain and build further on the competence and structure that is already in existence. The current status is that only one person is employed on a permanent basis, in addition to contractual staff employed on a short-term basis. This is a critically low level of staffing in terms of being able to ensure continuity and follow up on a wide range of initiatives. There is a need for increased competence at the Institute in order to maintain a variety of co-ordinating tasks. This is a necessary increase on the basis of achieved results.

### Revised Institute Profile

2008/2009 will see the Institute undergo a period of change and development with the aim of achieving a new revised strategic platform for the Institute. The aim is to define a new, revised Institute profile. One part of the process in forming the Institute’s profile will be to compare itself with other institutes in Norway and abroad. Benchmarking will give inspiration to develop new ideas with an international format.



## 7. FINANCIAL SITUATION

The Institute is developing well, but is also in a vulnerable situation with low staffing, an uncertain long-term financial situation and a lack of own premises. Since 2002 the Institute has received an annual grant for its operations from Larvik Municipality and Vestfold County Council. In addition, the Institute has been allocated funds from the Norwegian State budget since 2006. Funding has been granted on the basis of applications submitted by the Institute. Furthermore, Larvik Municipality has contributed NOK 1 million and Vestfold County Council NOK 3 million to a trust fund (see Institute balance sheet). Only the annual yield/interest payments from this trust fund may be used by the Institute. It has already been decided that these “free” funds (see balance sheet) are to be spent in connection with the four-year co-operative agreement with the Norwegian University of Life Sciences (UMB) for the Thor Heyerdahl Professorship. This means that from the end of 2008 the Institute has reserved funds that will be used to fulfil the Institute’s part of the agreement with UMB.

In the future it would be an advantage to strengthen the Institute with funding for more employees in a variety of positions. The Institute would also benefit from financial support on a one-off basis in order to fulfil its obligations to the Thor Heyerdahl Professorship. This would mean that it could use some of the free funds currently dedicated to this purpose to build up the Institute’s basic capital instead and form a reserve for the Institute in its continued consolidation. The tied-up equity from the municipality and county councils will play a central role in this process of consolidation. Freeing up some of these funds would strengthen the Institute’s financial foundation and secure a different type of long-term planning in the years ahead.

The Institute has previously worked out a long-term financing concept with strategy choices valid until 2010. The strategies chosen include securing both operating income and funding.

The main objective so far is for the Institute to build up a fund, the yield from which can be used to finance the Institute’s future operating and development costs. The Institute has also previously submitted applications for financial support to both the public sector and private sectors. This has brought results, but only on a limited basis as far as the private sector is concerned. Feedback from the private sector indicates that grants to cover operating costs are considered to be the responsibility of the public sector. The private sector views commercial initiatives and projects associated with Thor Heyerdahl as more attractive. This year, on the basis of the results achieved so far, the Institute has been given the right by the Heyerdahl family to use Heyerdahl’s full name and call itself The Thor Heyerdahl Institute. At the same time, the global financial crisis has had a noticeable effect on the sponsorship market, with a number of companies terminating their contracts with a range of organisations.

Since 2006 The Heyerdahl Institute has been allocated funds from the Norwegian State budget. This is a sign of recognition and achievement in relation to the Institute’s efforts and results so far. At the same time, the Institute has to prove its right to receive these funds each year, through reporting and achievement of results according to plan. Vestfold County Council and Larvik Municipality have been involved from the beginning, helping to build up and support the Institute. This has been extremely important in the start-up period and is something for which the administration and Board of the Institute are very grateful. One of the Institute’s most prioritised tasks has been to be a contributor and value creator for both the region and the town of Larvik itself.

## 8. INCREASING THE VISIBILITY OF THE INSTITUTE'S COLLECTION IN LARVIK PUBLIC LIBRARY

In 2008 a key task was to increase the visibility of the Institute's library collection of approximately 350 books, videos and DVDs by opening a separate Heyerdahl room at Larvik Public Library. The work was carried out as part of the local Heyerdahl Town project. The entire collection was opened to the public at the end of the year and is a special place for anyone who comes in and is interested in Thor Heyerdahl.

The Institute engaged a temporary employee this year to oversee the purchasing of books for the Institute's library in co-operation with Larvik Public Library. Heyerdahl books have been purchased at jumble sales, used book sales, second-hand shops and antique dealers, and the range of the Institute's collection has expanded continuously.

The purchased items correspond to two types of collections:

- A basic collection covering the academic areas corresponding to or bordering on the Institute's areas of specialisation.
- A collection by and about Thor Heyerdahl as seen in the context of the library's local collection. The library has a good local collection that includes books and a unique collection covering several decades of newspaper articles. The local collection has been built up on a continuous basis and is a valuable resource for the Institute.

The Institute has previously been involved in initiating closer co-operation between Larvik Public Library and the library and collections of the Kon-Tiki Museum. The aim of this is to gain access to the various databases and library collections at the Kon-Tiki Museum. This co-operation makes it easier for all parties to know more about each other and to help the public. The museum houses a unique collection of archives and photographic material from Thor Heyerdahl's expeditions and other relevant activities.



## 9. FUTURE AREAS OF PRIORITY (2008-2011)

**The Institute has realised many of its original long-term objectives and it is now time to set an extended visionary course towards 2011:**

The Institute aims to adhere to the following strategies:

- To increase its grant from the Norwegian Government.
- To increase its level of staffing.
- To secure the Thor Heyerdahl Professorship as a permanent position.
- To be an inspiring international arena and value creator in the development of Larvik Municipality and the Vestfold region.
- To organise The Thor Heyerdahl International Day on an annual basis as a national conference with a global theme.
- To organise The Thor Heyerdahl Competition for sixth form colleges (videregående skoler) in Norway on an annual basis, linked to the theme of The Thor Heyerdahl International Day.
- To evaluate the possibility of awarding a Heyerdahl Medal or Heyerdahl Prize.
- To organise international seminars/workshops.
- To develop and follow up the co-operation plan and agreement with Glasgow Caledonian University, Scotland, from 2005-2011.
- To establish permanent premises in Larvik, The Thor Heyerdahl House.



Foto: Odd Fostervold

# ACCOUNTS 2008



Foto: Odd Fostervold



Foto: Kon-Tiki museet



Foto: Sebba Film AB

THE THOR HEYERDAHL INSTITUTE

Profit & Loss Account	Note	31-12-08	31-12-07
Operating income			
Grant - scholarship	3	40 000	0
Grant from BTV Regional Planning Council		0	500 000
Grant from Vestfold County Council	3	500 000	500 000
Grant from Larvik Municipality	3	500 000	500 000
Grant from Norwegian Government	3	1 043 000	1 000 000
Other income		0	15 000
<b>Sum operating income</b>		<b>2 083 000</b>	<b>2 515 000</b>
Operating costs			
Salary and social costs	2	741 525	659 502
Short-term employment costs		105 296	18 553
Auditor's fee		18 750	24 500
Accountant's fee		54 671	37 928
Office costs/meetings/courses		201 115	244 337
Travel and allowance costs		330 164	42 635
Thor Heyerdahl International Day		682 370	909 411
BTV costs		400 767	916 430
Scholarship		40 000	0
Marketing/Web/materials		187 035	276 349
Advertising		258 357	0
Launch of professorship		125 829	0
OU-prosess/omdømmestrategi		178 438	0
Other operating costs		57 335	92 537
<b>Sum operating costs</b>		<b>3 381 652</b>	<b>3 222 182</b>
<b>Operating profit/loss</b>		<b>-1 298 652</b>	<b>-707 182</b>
Financial income and costs			
Financial income		542 418	333 144
Financial costs		430	982
Net financial costs		541 988	332 162
<b>Annual result</b>		<b>3</b>	<b>-756 664 -375 020</b>

Stiftelsen Heyerdahl Instituttet, all aktivitet

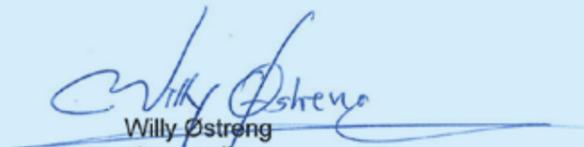
Balance Sheet	Note	31-12-08	31-12-07
Fixed Assets			
<b>Current assets</b>			
Other receivables		203 177	7 034
Bank account DNB 7058.06.70847		462 980	315 250
Bank account tax deductions		28 663	21 314
Deposits DnB	4	8 050 292	8 782 416
<b>Sum current assets</b>		<b>8 745 112</b>	<b>9 126 014</b>
<b>Sum fixed assets</b>		<b>8 745 112</b>	<b>9 126 014</b>
Equity and liabilities			
<b>Equity and liabilities</b>			
<b>Equity paid in</b>			
Founding equity	3	200 000	200 000
<b>Sum equity paid in</b>		<b>200 000</b>	<b>200 000</b>
<b>Other equity</b>	3	1 650 180	1 323 708
Equity with externally imposed restrictions	3	2 393 165	3 476 302
Sum accrued equity		4 043 345	4 800 010
<b>Sum equity</b>		<b>4 243 345</b>	<b>5 000 010</b>
<b>Liabilities</b>			
<b>Short-term liabilities</b>			
Accounts payable		224 586	22 829
Tax deductions and other deductions		23 174	43 236
Funds owed	4	4 000 000	4 000 000
Grant Scholarship Programme/Masters Degree		160 000	0
Other short-term liabilities		94 007	59 939
Sum short-term liabilities		4 501 767	4 126 004
Sum liabilities		4 501 767	4 126 004
<b>Sum equity and liabilities</b>		<b>8 745 112</b>	<b>9 126 014</b>

Oslo, 18. 03. 09

  
Knut Pihl  
styreleder

  
Hilde Lise Lindhjem Borgir  
nestleder

  
Maja Bauge  
styremedlem

  
Willy Østreng  
styremedlem

  
Jahn Otto Johansen  
styremedlem

  
Thorbjørn Jagland  
styremedlem

  
Erling Storm  
Styremedlem

  
Beate Bjørge  
Daglig leder

## 10. ACCOUNTS 2008

### 10.1 Noter

#### Note 1 - Accounting principles, important items in the accounts

The annual accounts consist of a Profit & Loss Account, Balance Sheet and Notes, prepared in accordance with Norwegian legislation for trust funds, Norwegian accounting law and generally accepted accounting practices for small businesses as per 31 December 2008. The annual accounts are based on the fundamental classification of assets and liabilities as defined in accounting legislation. With regard to the use of accounting principles and presentation of transactions and other financial details, particular emphasis has been placed on financial realities, not just legal form.

#### Timing of recorded income and costs - comparison

In an ideal organisation income is recorded in connection with an activity, i.e. the income is recorded in the accounts in the same period as the activity takes place that earns the income. Grants awarded in a particular year are recorded in the accounts in the year the grant is received.

Costs are recorded in connection with the activity that involves spending. Costs that cannot be directly linked to income are recorded in the accounts as and when they occur.

#### Note 2 - Salary costs / Number of employees / Allowances / Pensions etc.

Salary costs etc. 01.01 - 31.12.:	2008	2007
Salaries	568 673	563 193
National insurance costs	90 640	89 881
Other personnel costs	82 212	65 646
Administration costs BTV	0	-59 218
<b>Salary costs</b>	<b>741 525</b>	<b>659 502</b>

Number of employees: 1

Allowances (in NOK)	Managing Director
Salary	558 988
<b>Salary</b>	<b>558 988</b>

#### Auditor

The auditor's fee for 2008 is NOK 18 750.

The item "short-term employment costs" consists of fees paid to personnel on short-term employment contracts.

#### Pension

The organisation is legally obliged to maintain a pension scheme for its employees. The organisation has entered into an agreement that fulfils this legal requirement.

## 10.2 The Thor Heyerdahl Institute - Operations

## Note 3 - Equity

Equity:	Founding equity	Restricted equity KUF	Restricted equity	Other equity Operations	Sum
Equity 01.01.2008	200 000	3 083 157	393 145	1 323 708	5 000 010
Annual result		-682 370	-400 767	326 472	-756 665
<b>Equity 31.12.2008</b>	<b>200 000</b>	<b>2 400 787</b>	<b>-7 622</b>	<b>1 650 180</b>	<b>4 243 345</b>

## Founding equity

Vestfold County Council granted the founding equity for the Institute. The County Council has the right to this sum in the event the organisation should be dissolved.

## Equity with externally imposed restrictions

The Ministry of Education and Research approved an original grant of NOK 5 million. This grant is intended to be used to strengthen Norway's international status, to stimulate the development of expertise in interdisciplinary research, to defend the right to free speech and to spread knowledge about the life and work of Thor Heyerdahl. The Office of the Auditor General has the right to control that these funds are used as intended. An annual grant of NOK 500 000 each from the BTV Region, Vestfold County Council and Larvik Municipality has been agreed up to and including 2011. The annual payments are recorded as income in the year the money is transferred from the Regional Planning Council. The grant has been given to the project "Development of Partnerships in an International Framework". It will be paid out on presentation of the audited project accounts.

In 2008 Vestfold County Council approved a grant of NOK 200 000 to a scholarship programme for the Masters degree (MSc) in Cultural Heritage Studies. The county auditors have the right to control that the grant is used for the purposes described in the scholarship approval.

For more details, see the enclosed project accounts.

## Note 4 - Funds owed

Fund capital from Vestfold County Council	3 000 000
Fund capital from Larvik Municipality	1 000 000
<b>Sum skyldige fondsmidler</b>	<b>4 000 000</b>

The funds from Vestfold County Council and Larvik Municipality are to be repaid at the end of 2011.

## Institutional operations

31-12-08

Operating income	
Grant from Vestfold County Council	500 000
Grant from Larvik Municipality	500 000
Grant from the Norwegian Government	1 043 000
Other income	
<b>Sum operating income</b>	<b>2 043 000</b>

## Operating costs

<b>Salary and social costs</b>	<b>741 525</b>
Short-term employment costs/other fees 105 296	
Auditor's fee	18 750
Accountant's fee	54 671
Office costs/meetings/courses	201 115
Travel costs	330 164
Marketing/Web/materials	187 035
Advertising	258 357
Launch of professorship	125 829
OU-prosess/omdømmestrategi	178 438
Other operating costs	57 336
<b>Sum operating costs</b>	<b>2 258 516</b>
Operating profit/loss	-215 516

## Financial income and costs

<b>Financial income</b>	<b>542 418</b>
Financial costs	430
<b>Net financial costs</b>	<b>541 988</b>
<b>Annual result</b>	<b>326 472</b>

## 10.3 Thor Heyerdahl Memorial Fund, project accounts

Memorial Fund, project accounts	31-12-08
Operating income	
Grant from the Ministry of Education and Research	0
Memorial Fund balance, not used	0
<b>Sum operating income</b>	<b>0</b>
Operating costs	
Administration costs Heyerdahl Day salary and social costs	0
Marketing	206 532
Materials/Banners	120 450
Competition awards	25 000
Short-term employment costs	126 856
Event location	22 260
Reception, Norwegian Parliament (Stortinget)	22 120
Dinner, international guest lecturer	34 656
International guest lecturer	78 240
Other costs	46 256
Sum costs in connection with Heyerdahl Day	682 370
Sum operating costs	682 370
<b>Annual result</b>	<b>-682 370</b>
Memorial Fund balance 31.12.2007	3 083 157
Of this NOK 2.5 million are to be used for the Thor Heyerdahl Professorship	
<b>Accumulated Memorial Fund balance 31.12.2008</b>	<b>2 400 787</b>

## 10.4 The Thor Heyerdahl Institute, BTV project accounts

BTV, project accounts	31-12-08
Operating income	
Grant received	0
<b>Sum operating income</b>	<b>0</b>
Operating costs	
Salary and social costs	0
Short-term employment costs	368 433
Meeting and course costs	32 334
Travel costs	0
Other costs	0
Sum operating costs	400 767
<b>Result</b>	<b>-400 767</b>
Result 2004-2007, available	393 145
<b>Accumulated result, available funds</b>	<b>-7 622</b>



# ÅRSBERETNING



## 11. DIRECTORS' STATEMENT 2008

### 11.1 Information about the type and location of activities

The Thor Heyerdahl Institute is developing well. It has worked consistently on several long-term strategies since 2002, and this has produced concrete results in 2008.

The Institute aims to continue the work of the world citizen Thor Heyerdahl – as bridge builder, boundary breaker and challenger. Several of the Institute's initiatives include concrete measures that reflect the heritage of his work for the environment, nature conservation, understanding and dialogue among people from different cultures, information about global challenges and his will to provoke a debate and break boundaries within scientific fields of knowledge.

The Institute was founded by Vestfold County Council in 2000 and is located in Larvik, the birthplace of Thor Heyerdahl.

#### The Institute has the following objectives:

- to promote knowledge about and continue Thor Heyerdahl's research and development ideals
- to pave the way for international social dialogue and debate through international conferences and similar events
- to make visible and strengthen Norway's international status

Establishing an international institute in Norway is a long-term task. This is why the Institute's choice of strategy has been to follow a variety of parallel processes during its start-up phase in order to enable it to achieve concrete results, strengthen its financial platform and develop strategic network alliances all at the same time.

The Institute has an international and interdisciplinary profile. It is involved in local, regional, national and international projects within the areas of culture, knowledge and industry. The projects have a broader academic foundation in the Institute's main objective, where the core task is the development of methodology for interdisciplinary research. Several of the projects address questions and issues within this niche area for the Institute.



#### 11.1.1 Assumption of continued operation

The Institute receives annual grants of NOK 500 000 towards its operating costs from Larvik Municipality and Vestfold County Council, as well as NOK 1 million from the Norwegian State budget. The annual grants from Larvik Municipality and Vestfold County Council have been approved for the period 2007-2011. The Institute has also been allocated undistributable reserves for the same period; NOK 1 million from Larvik Municipality and NOK 3 million from Vestfold County Council, cf. Accounts Balance Sheet. Only the annual yield/interest payments from these may be used by the Institute. The Institute is now a permanent item on the Norwegian State budget, but it is still obliged to submit an annual application for funding on the basis of its concrete achievements and progress. These funds are subject to the guidelines for financial management and control laid out by the Office of the Auditor General (Riksrevisjonen).

In accordance with the Norwegian Accounting Act §3-3, the assumption for continued operation has been applied in the preparation of these accounts. The Board of Directors and administration of the Institute have carried out regular active evaluations of the Institute's development up to the present day. Its critical success factors and suggestions for future strategies have been discussed at board meetings. The measures that have been given priority up to 2011 are aimed primarily at securing and consolidating the future financial platform of the foundation.

#### 11.1.2 Working environment

Larvik Municipality provides office facilities, with one office available for the use of the Institute. The administration consists of one permanent employee, a managing director in 100% position. In addition, various people are engaged in connection with projects in the course of the year. These people work from home. Since 2002 the Institute has focussed on maintaining a long-term strategy and this policy has produced concrete results. It has been a strengthening and positive process to work towards these achievements and receive positive feedback from the financial contributors. At the same time, it is necessary to keep developing the organisation to have a clear profile. For example, the Institute is still in the initial stages of establishing the Thor Heyerdahl Professorship.

The working environment is considered satisfactory after the Institute was allocated a permanent office and was no longer being moved from office to office as in previous years. It is both desirable and necessary that this situation is maintained until the Institute establishes itself in permanent premises with other similar units. There have not been any reported occurrences of serious incidents at work or accidents resulting in material damage or personal injury in 2008.

In 2008 the Board of Directors consisted of 2 women and 5 men. It is a stated aim to increase the proportion of women by nominating additional Board members. Equality between the sexes is represented by this stated aim for the future composition of the Board.

#### 11.1.3 External environment

The one office in Larvik Municipality used by the Institute has a limited polluting effect on the external environment.

#### 11.1.4 Explanation of annual accounts

The Board of Directors and administration are of the opinion that the annual accounts give a correct indication of the foundation's financial situation at the end of the year, and an image of an organisation that is developing well after a radical change of direction in 2002-2003 followed by applications for financial support for its operations during the periods 2004-2007 and 2007-2011. Several one-off initiatives during 2008, including a general increase in advertising costs in relation to various events and the launch of the newly established four-year Thor Heyerdahl Professorship, represent extraordinary expenses that are specific for this year. This is reflected in the negative annual result.

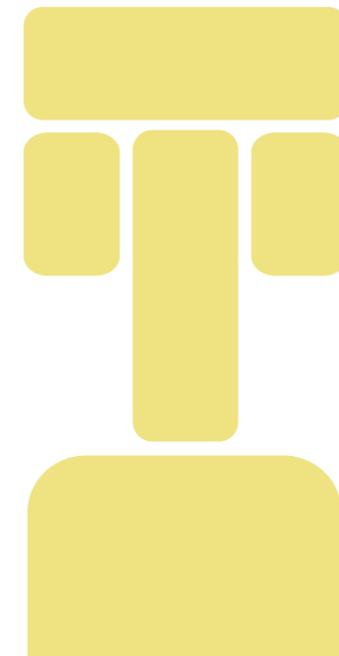
#### 11.1.5 National and international activities

Several years of work have already been invested in realising the objectives of the Institute. One of these objectives is to make visible and strengthen Norway's international status through measures such as the Thor Heyerdahl Professorship and the annual Thor Heyerdahl International Day 2008.

The establishment of a 4-year Thor Heyerdahl Professorship in co-operation with the Norwegian University of Life Sciences (UMB) has been a long-term strategy. A co-operative partnership between the two institutions was entered into with regard to the content and financing of the professorship. There are to be two areas of focus; the development of methodology for interdisciplinary research, and topics within the UMB portfolio, Noragric (Department of International Environment and Development studies), where the professorship has been established. The professorship was evaluated by an international committee in 2007/2008 and Professor PhD Arild Vatn was appointed to the position in autumn 2008. According to a memo written by Vatn, "the activities covered by the professorship will have a thematic and methodological focus. The main thematic input will be within environmental governance, with a strong emphasis on the relationship between the environment and development. In terms of

methodology, the focus will be on adopting an interdisciplinary approach. The aim will be to continue to develop expertise on the interaction between social/political processes in naturally existing systems. Within this broad framework there will be a particular focus on how conditions can be created in order to change attitudes in a more environmentally friendly direction". The professorship is unique in a European context.

The Institute presents itself as an international arena in Norway with the annual Thor Heyerdahl International Day. In 2008 the global theme for the day was indigenous peoples, in line with the Year of Cultural Diversity (Mangfoldåret) 2008. One of the main objectives for the day was to contribute to increased knowledge and respect for indigenous peoples. The international guest lecturer was Dr. Mary Simon, president of the Canadian Inuit organisation "Inuit Tapiriit Kanatami", and her lecture was entitled: "The Inuit of the circumpolar region in a challenging world – Inuit of Canada – Inuit in the international fora". Target groups for the day and those attending the event included Norwegian sixth form colleges, foreign embassies, politicians, relevant academic communities, including Sami representatives, as well interested members of the general public.



The Institute and Glasgow Caledonian University have worked together on a 4-year project (2004-2007) in co-operation with the counties of Buskerud, Telemark and Vestfold (BTV). At an earlier stage the project set up Erasmus contracts for students and teachers at the university colleges of Telemark and Buskerud. It also established a new Masters Degree (MSc) in Cultural Heritage Studies open to students from Norway and other countries. This Masters Degree is also unique in Europe and Vestfold County Council has granted NOK 200 000 to a scholarship programme associated with the course. This year the project has focused on cultural monuments and value creation, a topic that has become relevant as a result of the Norwegian parliamentary white paper no. 16 (2004-2005). On the basis of this paper the Ministry of the Environment and The Directorate for Cultural Heritage (Riksantikvaren) have taken the initiative to develop expertise, build networks and increase the level of knowledge in this area. Vestfold County Council has been asked and has agreed to establish a regional network to which Glasgow Caledonian University and The Heyerdahl Institute have contributed with international specialist seminars. Similarities and differences between British and Norwegian practices in this area have been studied. Several cultural monuments/destinations in the BTV region have had their activities analysed by GCU and received advice for the future. The Directorate for Cultural Heritage has monitored the process and work done and has responded positively to the methodology and increase in international expertise that has characterised the work.

#### 11.1.5 Basis for the evaluation of the future development of the institution

2008 has been a positive and stable year for the Institute. In the opinion of the Board of Directors and administration the financial situation of the foundation is good. However, future strategies for the Institute emphasise the need for even more specific areas of focus and angles of approach in order to improve operational earnings and the future financial situation.

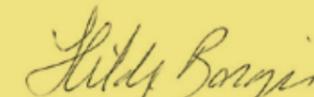
In the future it would be an advantage to strengthen the Institute with funding for more employees in a variety of positions. The Institute would also benefit from financial support on a one-off basis in order to fulfil its obligations to the Thor Heyerdahl Professorship. This would mean that it could use some of the free funds currently dedicated to this purpose to build up the Institute's basic capital instead and form a reserve for the Institute in its continued consolidation in the future. The application for State funding in 2010 takes as its point of departure the need for access to a type of expertise different from that which the Institute possesses today. It also outlines the Institute's need for a "lift" with regard to both project and operational tasks.

On the basis of the measures implemented this year, as well as the foundation's reputation and position in general, the Board believes that the Institute should experience a positive development in its results in the years to come. This is dependent on the continued increase of contributions to the operational and yield funds at the Institute's disposal.

Oslo, 18. 03. 09



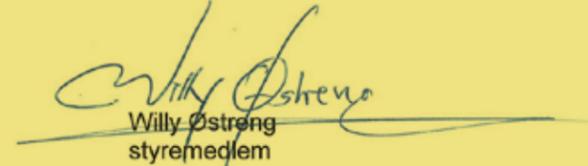
Knut Pihl  
styreleder



Hilde Lise Lindhjem Borgir  
nestleder



Maja Bauge  
styremedlem



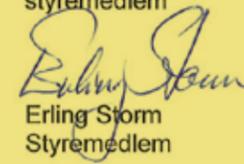
Willy Østreng  
styremedlem



Jahn Otto Johansen  
styremedlem



Thorbjørn Jagland  
styremedlem



Erling Storm  
Styremedlem



Beate Bjørge  
Daglig leder





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Enterprise 935 174 627MVA

Til styret i Stiftelsen Heyerdahl Instituttet

## REVISJONSBERETNING FOR 2008

### Ledelsens ansvar og revisors oppgave

Vi har revidert årsregnskapet for Stiftelsen Heyerdahl Instituttet for regnskapsåret 2008, som viser et tap for på kr 756 664, herunder opplysningene i årsregnskapet om forslaget til dekning av tapet. Vi har også revidert opplysningene i årsberetningen om årsregnskapet og forutsetningen om fortsatt drift. Årsregnskapet består av resultatregnskap, balanse og noteopplysninger. Regnskapslovens regler og god regnskapsskikk i Norge er anvendt ved utarbeidelsen av regnskapet. Årsregnskapet og årsberetningen er avgitt av stiftelsens styre og daglig leder. Vår oppgave er å uttale oss om årsregnskapet og øvrige forhold i henhold til revisorlovens og stiftelseslovens krav.

### Grunnlag for vår uttalelse

Vi har utført revisjonen i samsvar med lov, forskrift og god revisjonsskikk i Norge, herunder revisjonsstandarder vedtatt av Den norske Revisorforening. Revisjonsstandardene krever at vi planlegger og utfører revisjonen for å oppnå betryggende sikkerhet for at årsregnskapet ikke inneholder vesentlig feilinformasjon. Revisjon omfatter kontroll av utvalgte deler av materialet som underbygger informasjonen i årsregnskapet, vurdering av de benyttede regnskapsprinsipper og vesentlige regnskapsestimater, samt vurdering av innholdet i og presentasjonen av årsregnskapet. I den grad det følger av god revisjonsskikk, omfatter revisjon også en gjennomgåelse av stiftelsens formuesforvaltning og regnskaps- og intern kontrollsystemer. Vi mener at vår revisjon gir et forsvarlig grunnlag for vår uttalelse.

### Uttalelse

Vi mener at

- årsregnskapet er avgitt i samsvar med lov og forskrifter og gir et rettviseende bilde av stiftelsens finansielle stilling 31. desember 2008 og av resultatet i regnskapsåret i overensstemmelse med regnskapslovens regler og god regnskapsskikk i Norge
- ledelsen har oppfylt sin plikt til å sørge for ordentlig og oversiktlig registrering og dokumentasjon av regnskapsopplysninger
- opplysningene i årsberetningen om årsregnskapet og forutsetningen om fortsatt drift er konsistente med årsregnskapet og er i samsvar med lov og forskrifter
- opplysningene i årsregnskapet om forslaget til dekning av tapet er i samsvar med lov og forskrifter

Vi har ikke fått kjennskap til noe forhold som tilsier at stiftelsens forvaltning og utdelinger ikke er foretatt i samsvar med lov, stiftelsens formål og vedtektene for øvrig.

Larvik, 18. mars 2009

KPMG AS

Kai Holhjem

Statsautorisert revisor

#### Offices in:

Ostlo	Haugesund	Sandefjord
Bode	Kristiansand	Sandnessjøen
Alta	Larvik	Stavanger
Arendal	Lillehammer	Stord
Bergen	Mo i Rana	Tromsø
Elverum	Molde	Trondheim
Finnsnes	Narvik	Tønsberg
Hamar	Røros	Ålesund
Grimstad		

KPMG AS is a member firm of the KPMG network of independent member firms affiliated with KPMG International, a Swiss cooperative.

Statsautoriserte revisorer - medlemmer av Den norske Revisorforening

